

**Herefordshire & Worcestershire
Draft Sustainability and
Transformation Plan**
22 November 2016
www.yourconversationhw.nhs.uk

Worcestershire NHS, Herefordshire NHS, Redditch and Bromsgrove CCG, South Worcestershire CCG, Wye Forest CCG, Wye Valley NHS, Herefordshire Council, Worcestershire County Council, Herefordshire NHS, Redditch and Bromsgrove CCG, South Worcestershire CCG, Wye Forest CCG, Wye Valley NHS, Herefordshire Council, Worcestershire County Council.

Five Year Forward View www.yourconversationhw.nhs.uk #futureNHS

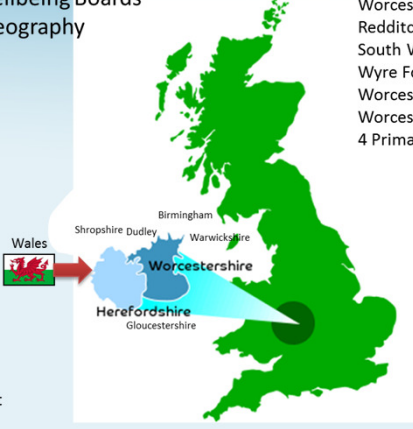
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Appendix 1 Redditch Overview and Scrutiny Committee

4th July 2017

Herefordshire and Worcestershire STP

- Big geography, small population
- 785,000 people (smallest in West Midlands)
- Two Health and Wellbeing Boards
- Relatively simple geography



Worcestershire County Council
Redditch and Bromsgrove CCG
South Worcestershire CCG
Wye Forest CCG
Worcestershire Acute Hospitals NHS Trust
Worcestershire Health and Care NHS Trust
4 Primary Care Collaborations

Herefordshire Council
Herefordshire CCG
Wye Valley NHS Trust
2gether NHS Foundation Trust
Taurus GP Federation

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A reminder of what STPs are trying to do

Health and Well Being



Improve health outcomes across our whole population, including addressing health inequalities.

Care and Quality



Improve Care and Quality by:

- Addressing areas where there is unwarranted variation
- Ensuring access to the safest care possible
- Improving experience of care
- Securing performance improvements from providers in the delivery of care

Finance and Efficiency



Deliver Financial Sustainability:

- **Better value** in how resources are utilised and deployed
- **Optimise performance** across the whole system

Working across a larger footprint than the individual counties when, by working together, we can do something that we would not be able to do when working alone.



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Why?....To address our Biggest Challenges

Highest risk areas for key NHS Constitutional standards	
Urgent Care	<ul style="list-style-type: none"> • 4 hour A&E standards across all sites • Poor patient flow resulting in 12 Hour Trolley breaches (WAHT) • Stroke TIA (WVT) • Ambulance Handovers
Planned Care	<ul style="list-style-type: none"> • Referral to treatment 18 week (WVT & WAHT) • Cancer 62 day wait • Cancer all 2 week wait referrals • Cancer 2 week wait – Breast Symptomatic • Cancelled operations (WAHT)
Mental Health	<ul style="list-style-type: none"> • Dementia Diagnosis • IAPT Access (improved access to psychological therapies) • IAPT Recovery

Unhealthy lifestyles		
% of the population who:		
	Here'd	Worcs
Are obese or overweight	65.2%	66.6%
Drink too much	27%	27%
Smoke	14%	17%
Are physically inactive	22%	25%

Areas of concern regarding poor outcomes for children and young people across both counties	
Older	<ul style="list-style-type: none"> • Neonatal mortality and still births • Low birth weight • Breastfeeding rates
Younger	<ul style="list-style-type: none"> • School readiness • School age obesity
Older	<ul style="list-style-type: none"> • Under 18 alcohol admissions • Teenage conception rate

Mortality variation between different social groups	
Difference between less deprived and more deprived areas	
Herefordshire	4.9 yrs
Worcestershire	7.8 yrs

Gap between life expectancy & healthy life expectancy		
	Men	Women
Herefordshire	7.8 yrs	9.4 yrs
Worcestershire	7.1 yrs	9.1 yrs

£252.6m
Combined NHS Gap

£346.6m

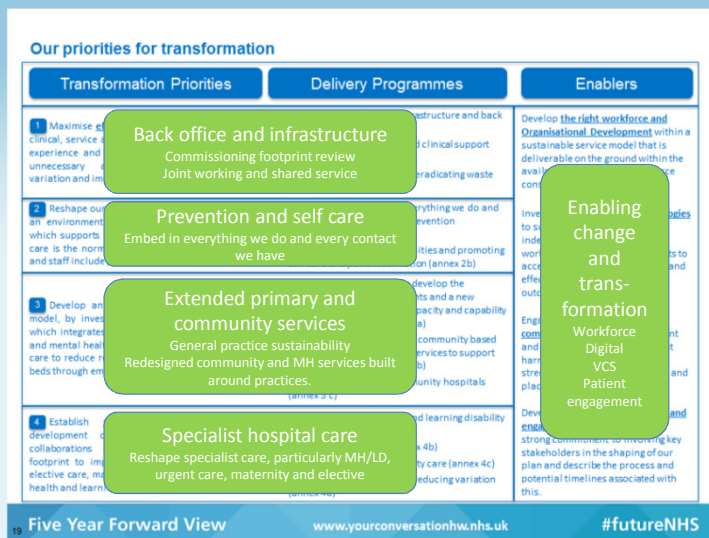
£84.0m
Combined LA Gap

Herefordshire and Worcestershire Financial Gap to 2020/21 to meet projected future demand if services continue to be delivered in the same way as they are now.



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What we will focus on



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A reminder of the journey so far...



October 2014
NHS Five Year Forward View



December 2015
Planning Guidance that introduced STPs



April 2016
STP "Gap Analysis" Documents



April 2017
STP Engagement Report Published



November 2016
Full STP Published

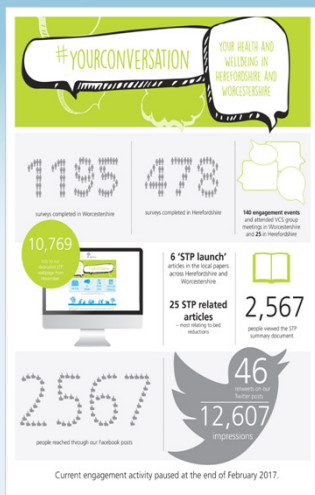


June 2016
STP "First Draft" (Not published)



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Engagement on the STP



- We engaged from start of the process (February 2016).
- Formal engagement process ran from 22nd November to 28th February.
- Staff engagement started 14th February until end of April (372 responses).
- 165 events including Voluntary and Community Sector, forums, mobile road shows, statutory sector.
- Herefordshire Healthwatch led on engagement in Herefordshire.
- Parallel to Future of Acute Hospital Services consultation in Worcestershire.



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Summary of Engagement Issues

Overall support for the direction of travel but some areas which require further consideration and discussion:

- Transport and travel
- Community beds
- Carers
- The detail of the plan
- A and E alternatives
- Technology
- Staff engagement
- Prevention and self care



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Five Year Forward View Next Steps update

- Published in March 2017 to clarify what happens next.
- Confirmed that STPs continue to be seen as the route to improvements in the delivery of health care.
- Specified the four highest priorities:
 - **Urgent Care**
 - **Primary Care**
 - **Cancer**
 - **Mental Health**
- Called for the development of “credible” delivery plans for the four areas.
- STPs to become ST ‘Partnerships’ – as a step towards ‘Accountable Care’ systems.



The main changes from November



Added:
Public Engagement
Section



Updated:
Urgent Care Section



Updated
Mental Health Section



Revisited
Prevention and
Well Being



Accountable Care Systems

- “An evolved version of an STP that is working as a locally integrated health system”
- “Systems in which NHS organisations (commissioners and providers) chose to take on clear collective responsibility for resources and population health”
- Commit to make fast improvements in the key deliverables in FYFVNS
- Manage funding for their defined population
- Commit to shared performance goals
- Create a collective decision making structure
- Operate with other providers on a horizontal basis and with local GP practices on a vertical basis

Ref: SYFV Next Steps



Next steps

- More staff engagement
- Continued dialogue with voluntary and community sector colleagues, especially around improving support for carers
- Targeted discussions with young people and under represented groups
- More detailed work around travel and transport challenges and alternatives
- Greater understanding of technology options and how these could be used
- Topic specific engagement and consultations

